



TAI GINSBERG & ASSOCIATES, LLC

TO: Contra Costa Transportation Authority Board and Staff
 FROM: TG&A Staff
 RE: Monthly Report for MARCH 2025
 DATE: March 13, 2025



THE TRUMP ADMINISTRATION/EXECUTIVE BRANCH

Executive Orders Landing Page. [2025 Donald J. Trump Executive Orders \(E.O.\)ⁱ](#). This page contains documents that have been published in the Federal Register with their official EO numbers and links to the official legal text and cross-links to all of the previous Orders that then new Orders repeal or amend. Here is a good summary of those aforementioned E.O.s – [hereⁱⁱ](#). See WSJ EO tracker [hereⁱⁱⁱ](#).

March 4, 2025. President Donald Trump delivered an address to a joint session of Congress. The President spoke for an hour and 40 minutes and highlighted the many actions his administration has taken in the past six weeks, and plans to take in the future. A transcript of the President's speech can be found [here^{iv}](#).

March 1-13: The Senate has been processing President Donald Trump's nominees to staff his Administration. The confirmation of Lori Chavez-DeRemer as the Secretary of Labor on March 10, all but finalized the President's cabinet. The confirmation of the Labor Secretary means only Trump's pick for US Ambassador to the UN, Congresswoman Elise Stefanik (R-NY), awaits Senate approval. See the nearby [Trump Cabinet Nominee Scorecard](#) for the first tranche of nominees. **TG&A will provide the Excel spreadsheet upon request.**

<div> President Trump's Cabinet Nominee - Scorecard </div>					
As of 3/13/2025					
No.	Name	Cabinet Post	Confirmed Not Confirmed	Date Confirmed	Yea-Nay Vote
1	Bessent, Scott	Treasury, Secretary	Confirmed	1/27/2025	68-29
2	Blanche, Todd	Justice, Dept. of - Deputy Attorney General	Confirmed	3/5/2025	52-46
3	Bondi, Pamela ^{1/}	Justice, Dept. of - Attorney General	Confirmed	2/4/2025	54-46
4	Bradbury, Steven	Transportation, Deputy Secretary	Confirmed	3/11/2025	51-46
5	Burgum, Doug	Interior, Secretary	Confirmed	1/30/2025	79-18
6	Chavez-DeRemer, Lori	Labor, Secretary	Confirmed	3/10/2025	67-32
7	Collins, Doug	Veterans Affairs, Secretary	Confirmed	2/4/2025	77-23
8	Driscoll, Daniel	Army, Secretary	Confirmed	2/25/2025	66-28
9	Duffy, Sean	Transportation, Secretary	Confirmed	1/28/2025	77-22
10	Edgar, Troy	Homeland Security, Deputy Secretary	Confirmed	3/6/2025	53-43
11	Gabbard, Tulsi	National Intelligence, Director	Confirmed	2/12/2025	52-48
12	Greer, Jamieson	Trade Representative, US	Confirmed	2/26/2025	56-43
13	Hegseth, Pete	Defense, Secretary	Confirmed	1/24/2025	51-50
14	Kennedy, Robert F.	Health and Human Services, Secretary	Confirmed	2/13/2025	52-48
15	Loeffler, Kelly	Small Business Administration, Administrator	Confirmed	2/19/2025	52-46
16	Lutnick, Howard	Commerce, Secretary	Confirmed	2/18/2025	51-45
17	McMahon, Linda	Education, Secretary	Confirmed	3/3/2025	51-45
18	Miran, Stephen	Economic Advisers, Chairman	Confirmed	3/12/2025	53-46
19	Noem, Kristi	Homeland Security, Secretary	Confirmed	1/25/2025	59-34
20	Patel, Kashyap	Federal Bureau of Investigation, Director	Confirmed	2/20/2025	51-49
21	Ratcliffe, John	Central Intelligence Agency, Director	Confirmed	1/23/2025	74-25
22	Rollins, Brooke	Agriculture, Secretary	Confirmed	2/13/2025	72-28
23	Rubio, Marco	State, Secretary of	Confirmed	1/20/2025	99-0
24	Slater, Abigail	Justice, Asst. Attorney Dist. Of Columbia	Confirmed	3/11/2025	78-19
25	Sonderling, Keith	Labor, Deputy Secretary	Confirmed	3/12/2025	53-46
26	Turner, Eric Scott	Housing & Urban Development, Secretary	Confirmed	2/4/2025	55-44
27	Vought, Russ	Office of Management & Budget, Director	Confirmed	2/6/2025	53-47
28	Wright, Chris	Energy, Secretary	Confirmed	2/3/2025	59-38
29	Zeldin, Lee	Environmental Protection Agency, Administrator	Confirmed	1/29/2025	56-42
^{1/} Matt Gaetz nominated on November 13, 2024, nomination withdrawn on November 21, 2024.					
Nominations Confirmed URL (and here URL)					
Note: Text highlighted in blue is an active URL.					

TRUMP - 2025 TRANSPORTATION-RELATED NOMINATIONS/CONFIRMATIONS

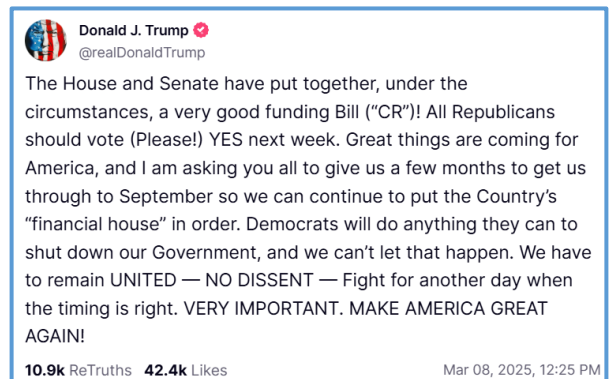
Since the February 2025 report, the following are the only relevant changes in status (in **RED TYPE**) to transportation-related nominees. **A full 2025 listing of “Nominations” is available from TG&A.** President Trump signed two Executive Orders “officially” nominating cabinet and sub-cabinet appointees – found [here](#)^v and [here](#)^{vi}. See the following URLs for the status of nominations, [here](#)^{vii} and [here](#)^{viii}.

NOMINEE	US DOT ADMINISTRATOR / TRANSPORTATION-RELATED	STATUS
Marcus Molinaro	Nominee to be Administrator of the Federal Transit Administration.	Received in the Senate and referred to the Committee on Banking, Housing, and Urban Affairs on 2/3/25.
Jonathan Morrison	Nominee to be Administrator of the National Highway Traffic Safety Administration.	Received in the Senate and referred to the Committee on Banking, Housing, and Urban Affairs on 2/11/25.
Sean Duffy	Nominee to be Secretary of the Department of Transportation	Received in the Senate and referred to the Committee on Commerce, Science, and Transportation on 1/20/25. Confirmed by the Senate on 1/28/25.
Steven Bradbury	Nominee to be Deputy Secretary of Transportation.	Received in the Senate and referred to the Committee on Commerce, Science, and Transportation on 1/22/25. The Commerce Comm. held a hearing on 2/20/25, and the nominee testified and answered questions in his own behalf. Confirmed by the Senate on 3/11/25.
Kristi Noem	Nominee to be Administrator of the Department of Homeland Security	Placed on Senate Executive Calendar. Calendar No. 4. Subject to nominee's commitment to respond to requests to appear and testify before any duly constituted committee of the Senate on 1/20/25. Confirmed by the Senate on 1/25/25.
David Fink	Nominee to be Administrator of the Federal Railroad Administration.	Received in the Senate and referred to the Committee on Commerce on 1/20/25.
Robert Gleason	Nominee to be Director of the Amtrak Board of Directors for a term of 5-years.	Received in the Senate and referred to the Committee on Commerce, Science, and Transportation on 3/10/25.
Seval Oz	Nominee to be an Assistant Secretary of Transportation. (New Position).	Received in the Senate and referred to the Committee on Commerce, Science, and Transportation on 3/10/25.
Sean McMaster	Nominee to be Administrator of the Federal Highway Administration.	Received in the Senate and referred to the Committee on Commerce, Science, and Transportation on 3/10/25.

Note: On March 7, US DOT [announced](#)^{ix} that **Adrienne Camire**, who was FHWA’s chief counsel during the first Trump term, will be Deputy Administrator and Acting Administrator of the Federal Motor Carrier Safety Administration (FMCSA). Ms. Camire earned a B.A. in Economics and Political Science from Brandeis University and a J.D. from Suffolk University Law School.

APPROPRIATIONS/BUDGET - [HOUSE/SENATE THUD APPROPRIATIONS STATUS](#)

As of 3/12/25. The House passed the [Full-Year Continuing Appropriations and Extensions Act, 2025 \(HR 1968\)](#)^x on March 11, 2025 by a vote of 217-213. *[Republicans currently hold a 218–214 majority in the House ([there are currently 3 vacancies](#)^{xi} - **See House vacancy box below**).]* The Senate is now poised to take-up the bill before the current CR’s expiration deadline of March 14 (Friday). *[Recall, the [American Relief Act, 2025 \(HR 10545\)](#)^{xii}, a second 83-day Continuing Resolution (CR), continues to fund the operations of the federal government into FY 2025, at current funding levels, through March 14, 2025.]* In the Senate, Republicans hold 53 seats; therefore, they will need Democratic support to amass the 60 votes needed to pass the CR (identical piece of legislation) so that it can be sent to the President for enactment. The House-passed CR is to provide funding for the remaining six-plus months in FY 2025 (FY 2025 concludes September 30). [See House Appropriations Committee “Charge/Response paper [here](#)^{xiii}.] The CR has been fast-tracked with House Speaker Mike Johnson releasing the bill on March 8, 2025. Earlier, Tom Cole (R-OK) and Chairman of the House Appropriations Committee, said in a [press release](#)^{xiv}, “With no poison pills or unrelated riders - the bill is simple: extend funding and certainty for the nation.”



A possible government shutdown looms if the CR is not enacted by March 14. President Trump has endorsed the House CR approach and publicized that sentiment via a post on Truth Social (see nearby box).

House Vacancies

- A general election will be held April 1, 2025 to fill the seat representing Florida's 1st Congressional Dist., formerly held by Matt Gaetz (R-FL);
- A general election will be held April 1, 2025 to fill the seat representing Florida's 6th Congressional Dist., formerly held by Michael Waltz (R-FL); and,
- A special election will be held (TBD) to fill Texas's 18th Congressional Dist., following the death of Sylvester Turner (D-TX) on March 5, 2025.

The full-year Continuing Resolution (CR) would “basically” fund federal agencies at their current levels through September 2025, but there are a few anomalies. **A full-year CR would purge the previously partially-negotiated non-defense earmarks and programmatic report language, and likely lock-in highway and public transportation spending at FY 2024 levels** – that translates to a \$1.2 billion cut in federal highway funding and a \$500 million cut in public transportation funding from previously authorized levels. The Federal Aviation Administration (FAA) would see higher funding to maintain air traffic control services. According to House Republican leadership staff, the CR would allow for \$893 billion in defense spending and about \$708 billion for non-defense spending. That is a slight increase in defense allocations and an approximately 8 percent drop in nondefense spending compared to last year. The proposed CR does not include a side agreement to raise the debt ceiling. Voting unity of the House membership was achieved through a promise from Vice President JD Vance that the Administration would submit a subsequent rescissions package to claw back wasteful spending, as deemed by the Department of Government Efficiency (DOGE), led by Elon Musk. Congressman Thomas Massie (R-KY) was the only Republican in the House to vote against the CR.

House and Senate Democrats have consistently been opposed to the full-year CR. House Minority Leader Hakeem Jeffries (D-NY) said in a [press release](#)^{xv}, “We cannot back a measure that rips away life-sustaining healthcare and retirement benefits from everyday Americans as part of the Republican scheme to pay for massive tax cuts for their wealthy donors like Elon Musk. Medicaid is our redline.”

Meanwhile, the House and Senate have both been working on framework Budget Resolutions to set the stage for a budget reconciliation bill – more on the reconciliation process below in **brown highlighted text**. Identical House and Senate Budget Resolutions will need to be adopted to unlock the budget reconciliation process to advance President Trump's agenda. To that end, the full Senate adopted a Budget Resolution ([S. Con. Res. 7](#)^{xvi}) on February 21, 2025, [by a vote of 52-48](#)^{xvii}. The Senate's Budget Resolution includes reconciliation instructions that would allow committees to report up to \$517 billion in net deficit increases. The Senate's Budget Committee is to increase spending on defense, border security, and energy by \$85.5 billion per year for four years, offset with equal amounts of spending cuts per other committees under their jurisdictions - resulting in a target of \$342 billion of spending increases and cuts. The resolution had set a March 7, deadline for Senate committee chairs to hand over their plans, but Republican infighting has stalled the process. See [Committee for a Responsible Federal Budget](#), Budget Reconciliation summary [here](#)^{xviii}, and Senate Committee on the Budget press release [here](#)^{xix}.

The House passed their Budget Resolution ([H. Con. Res. 14](#)^{xx}) – House Report 119-4 [here](#)^{xxi}, and resources [here](#)^{xxii}, and [here](#)^{xxiii} – on February 25, 2025 by a vote of 217-215. Passage of the Budget Resolution means that it now is sent to the Senate, where it is at odds with the Senate Republican plan which is much slimmer. That is, the House Budget Resolution is a more expansive package than was proposed in the Senate and it would include a debt ceiling measure, and extend expiring tax cuts; the Senate has proposed to accomplish their goals via two bills.

Specifically, the House Budget Resolution: directs other House Committees to reduce federal spending by at least \$2 trillion over ten years, it increases the deficit by \$4.5 trillion due to tax cuts, increases the statutory debt limit by \$4 trillion, and sets a non-binding March 27, deadline for Ways and Means and other House committees to approve budget reconciliation legislation. Earlier, the House Budget Committee passed the [Concurrent Resolution on the Budget for FY 2025 on February 13, 2025](#)^{xxiv} (and [here](#)^{xxv}) with 21 ayes to 16 nays.

[The Budget Reconciliation Process: In order for the reconciliation process to begin, the House and Senate must pass a Concurrent Budget Resolution (a document that outlines desired spending, revenue, debt, and deficit levels for the federal government over a specified period) that includes a deficit reduction or cost target for relevant committees. Each committee would then propose policies to meet those targets and compile them into reconciliation legislation. The final package would be eligible to be privileged in the Senate, meaning that it would not be subject to the Senate’s 60-vote threshold for a filibuster. Budget reconciliation allows a simple majority of 51 votes in the Senate to pass legislation that calls for significant changes in government spending, revenues, or the debt ceiling. It was set up to allow lawmakers to change policy on spending or taxes to keep the nation’s budget in line.] See analysis by the Committee for a Responsible Federal Budget [here](#)^{xxvi}, and a House Senate Budget Resolution comparison [here](#)^{xxvii}. **Because FY 2025 is operating under a CR, there has been no movement on earmarks – the full-year CR does not include earmarks.** More to come.

House/Senate Appropriation THUD Resources

	Bill	Report	Earmarks
House	HR 9028 ^{xxviii}	H Rpt. 118-584 ^{xxix}	Community Project Funding ^{xxx}
Senate	S 4796 ^{xxxi}	S Rpt. 118-199 ^{xxxii}	Congressionally Directed Spending ^{xxxiii}

See Congressional Research Service (CRS) “[FY 2025 Appropriations Status: in Brief](#)”^{xxxiv}.

March 12, 2025. The US Department of Treasury issued its [Monthly Treasury Statement Receipts and Outlays of the United States Government For FY 2025 Through February 28, 2025](#)^{xxxv}. The government scored a **\$307 billion deficit in the month of February 2025** (the fifth month of FY 2025) with **total February receipts reaching \$296 billion** against **February outlays of \$603 billion**. The cumulative FY deficit through FY 2025 as of February 281, (5 months of FY 2025) was \$1.147 trillion. As of March 10, 2025, the [Public Debt Held by the Public](#) was \$28.903 trillion and [Intergovernmental Holdings](#) (intragovernmental holdings are primarily composed of the Medicare trust funds, the Social Security Trust Fund, and Federal Financing Bank securities) were \$7.313 trillion for a total [Public Debt Outstanding of \\$36.216 trillion](#)^{xxxvi}.

March 10, 2025. The Congressional Budget Office (CBO) released their “[Monthly Budget Review: February 2025](#)”^{xxxvii}. The report noted that, “The federal budget deficit totaled \$1.1 trillion in the first five months of fiscal year 2025. That amount is \$319 billion more than the deficit recorded during the same period last fiscal year. Revenues were \$37 billion (or 2 percent) higher, and outlays were \$356 billion (or 13 percent) higher.”

SELECTED CONGRESSIONAL HEARINGS/BUSINESS

SELECTED TRANSPORTATION COMMITTEE LEADERSHIP “CHEAT SHEET”
[See Addendum A.](#) at the end of the report.

March 5, 2025. ARTBA and 45 other national associations and labor unions urged Congress in a [letter](#)^{xxxviii} to approve a FY 2025 spending package that contains the full highway and transit investment levels promised in the 2021 IIJA bill. ARTBA Q&A: How Would a Government Shutdown Impact Federal Transportation Program? One-page paper [here](#)^{xxxix}.

March 5, 2025. The American Association of State Highway and Transportation Officials (AASHT) sent a [letter](#)^{x1} to Congressional leadership urging them to “take the necessary steps” to complete work on the fiscal year 2025 Transportation-Housing and Urban Development or THUD appropriations bill as a Continuing Resolution or CR is set to expire on March 14. The letter stated, “Any disruption from a lapse in appropriations or a series of additional short-term CRs will impede the ability of state DOTs to translate crucial formula funding from the Infrastructure Investment and Jobs Act (IIJA) into tangible surface transportation projects.”

SELECTED CONGRESSIONAL “TRANSPORTATION-RELATED” BILLS – MARCH

SENATE BILLS – MARCH			
HR TBA Bill Summary Press Release	J. Fetterman (D-PA) “Bus Rolling Stock Modernization Act.” cut red tape and provide much-needed flexibility by allowing transit agencies to make advance payments of up to 20% for bus rolling stock purchased using federal grant funds. Introduced 2/21/25.		
HOUSE BILLS - MARCH			
HR 1968 Press Release Summary CBO Est.	T. Cole (R-OK) “Full-Year Continuing Appropriations and Extensions Act, 2025.” Introduced 3/10/25. Passed the House on 3/11/25.	HR 2011	J. Raskin (D-MD) To amend Title 23, United States Code, with respect to the highway safety improvement program. Introduced 3/10/25.
HR 1892	H. Stevens (D-MI) Directs the US DOT to establish a Wireless Electric Vehicle Charging Grant Program. Introduced 3/5/25.	HJ Res 35 Details Here	A. Pfluger (R-TX) Joint Resolution to Disapprove EPA Rule on Methane Emissions. Voids EPA’s final rule on methane waste emissions. The IRA requires EPA to address methane emissions from the oil/gas sector by assessing a charge on certain large emitters of waste exceeding emissions intensity levels set by Congress. Introduced 2/4/25. Passed Congress on 2/27/25. Presented to the President on 3/4/25. Became P.L. TBA.
HR TBA Press Release	M. Bost (R-IL) “Truck Parking Safety Improvement Act.” Addresses the nationwide shortage in accessible parking spaces for large commercial trucks by providing US DOT funding for the construction of new lots/spaces. Introduced 2/27/25.		

FEDERAL REGISTER NOTICES OF FUNDING OPPORTUNITY (NOFOs)/GRANT AWARDS 2024/2025

See Addendum B. - Calendar Year NOFO/AWARDS SCORECARD – at end of report.

Valuable Transportation-Related Notice of Funding Opportunity (NOFO) Links (Active URL in Blue Highlight)	
URL/Link	Comments
US DOT - Key Notices of Funding Opportunity	NOFOs/Closing Dates
IIJA (Bipartisan Infrastructure Law - BIL) Airtable	Fields Are Sortable
IIJA Funding Status	Report on amount of IIJA Obligated
IIJA Spending (State by State)	Search Award Data/DEFC/Select Z & 1
US DOT Discretionary Grants Dashboard	Sortable Fields via ALL Government Dept.
FHWA BIL Competitive Grant Pgms. Matrix	Multiple Columns of Information
Pedestrian/Bicycle Funding Opportunities Matrix	Activity Type to Tie With Program Type
Climate / Resilience	NOFOs and Awards Landing Page
FTA Competitive/Formula Grant Programs	FTA IIJA Grant Opportunities
Project Readiness Checklist/Disc. Grants	Support for Grant Applicants
FRA Competitive Discretionary Grant Pgms.	FRA Page – List of Opportunities
Inflation Reduction Act Tracker	Database for Funding Opportunities
Trails as Resilient Infrastructure	Guidebook December 2023

Month Est.	Notice of Funding Opportunity (NOFO)	Operating/Admin. Office
Spring 2025	Bus Programs: Bus Facilities/Low or No Emission Grants	FTA
Spring 2025	All Stations Accessibility Program	FTA
Spring 2025	Reduction of Truck Emissions at Port Facilities	FHWA
Spring 2025	Safe Streets and Roads for All	Office of the Sec.

Summer 2025	Pilot Program for Transit Oriented Development	FTA
Summer 2025	Congestion Relief Program	FHWA
Summer 2025	Strengthening Mobility & Revolutionizing Transportation (SMART)	Office of the Sec.
Fall 2025	Charging & Fueling Infrastructure Grants (Community/Corridor Charging)	FHWA

OTHER TRANSPORTATION-RELATED FEDERAL REGISTER NOTICES

Regulatory activity has been slowed. On January 20, 2025, President Trump issued a “[Regulatory Freeze Pending Review](#)^{xlii}” memorandum. The action paused and enabled a review of recent regulatory activity as administrative agencies transition to new leadership. The Freeze Order directs all “executive departments and agencies” to (1) refrain from proposing or issuing any rule until a department or agency head appointed by President Trump reviews and approves of the rule; (2) immediately withdraw any rules that have been sent to the Office of the Federal Register (OFR) but have not yet been published; and (3) consider postponing for 60 days from the date of the Freeze Order the effective date of any rules that have been published in the Federal Register but have not yet taken effect.

February 24, 2025. The Council on Environmental Quality (CEQ) issued an [Interim Final Rule/Request for Comments](#)^{xliii} removing the CEQ regulations implementing the National Environmental Policy Act (NEPA) from the Code of Federal Regulations. In addition, the interim final rule requests comments on this action and related matters to inform CEQ’s decision making. Accompanying the IFR is a February 19, 2025 [CEQ Memorandum](#)^{xliiii} to all federal agencies directing them to do the following: 1.) Revise or establish new NEPA implementation procedures consistent with the "Unleashing American Energy" executive order, 2) Not delay pending NEPA analyses while those NEPA procedures are being updated, and 3.) Consider voluntarily relying on [the soon-to-be-rescinded] regulations in completing ongoing NEPA reviews or defending against" legal challenges. See article [here](#)^{xliiv}. **The interim rule becomes effective on April 11, 2025, and comments are due by March 27, 2025.**

GOVERNMENT NOTICES/REPORTS/NEWS ARTICLE

March 10, 2025. US DOT Secretary Sean Duffy [announced](#)^{xliv} that the department has rescinded two memorandums issued during the Biden Administration which injected a social justice and environmental agenda into decisions for critical infrastructure projects. The US DOT press release notes, “In conflict with Congressional intent and the Administrative Procedure Act, the previous administration unilaterally released two separate memorandums, entitled “[Policy on Using Bipartisan Infrastructure Law Resources to Build a Better America](#)” and [Policy on Using Bipartisan Infrastructure Law Resources to Build a Better America](#). These Biden-era memos displaced the long-standing authorities granted to States by law, added meritless and costly burdens related to greenhouse gas emissions and equity initiatives.”

March 7, 2025. The Department of Homeland Security (DHS) [announced](#)^{xlvi} that it is ending collective bargaining for the Transportation Security Administration's (TSA) Transportation Security Officers. The TSA press release noted that, “Eliminating collective bargaining removes bureaucratic hurdles that will strengthen workforce agility enhance productivity and resiliency, while also jumpstarting innovation.” The TSA has about 50,000 staffers—called transportation safety officers—who are responsible for staffing airports around the country and checking to make sure that hundreds of thousands of passengers a day do not carry any weapons or explosives into the secure areas of airports. The TSA was set up under the Bush administration in the aftermath of the September 11, 2001, terrorist attacks. TSA has said that no workers will be fired as a result of the change.

March 4, 2025. The American Association of State Highway and Transportation Officials (AASHTO) sent a [letter](#)^{xlvii} to US DOT Secretary Sean Duffy requesting that US DOT ensure an uninterrupted flow of federal approvals and funding to the states for federally supported transportation infrastructure projects.

The letter stated, “We believe ensuring uninterrupted federal transportation funding provided to states and the associated federal approvals are fully aligned with President Trump’s infrastructure vision to build more, build faster, build better, and build more beautifully.” The letter continued by noting, “Additionally, we believe all federal dollars committed to state DOTs through all formula programs and executed grants represent legally binding obligations. These programs are reimbursable programs, where state DOTs pay contractors for work they have completed and then seek reimbursement from USDOT.”

February 28, 2025. The Congressional Budget Office (CBO) released a paper entitled, “[The Effects of Climate Change on GDP in the 21st Century](#)^{xlvi}.” The working paper provides an estimate of a probability distribution of changes in gross domestic product (GDP) in the year 2100 resulting from changes in temperature.

February 25, 2025. The American Association of State Highway and Transportation Officials (AASHTO) sent a [letter](#)^{xlix} to US DOT Secretary Sean Duffy commenting on the “[US DOT’s Draft Designation of National Multimodal Freight Network \(NMFN\) and State Input Process](#)” published in the Federal Register on January 13, 2025. The letter noted, “we urge USDOT to complete the important work of finalizing the NMFN designation map to address the needs of a national multimodal freight network in compliance with the requirements in statute.” The letter also went on to say, “At this stage of the process, our state DOTs will provide specific comments regarding the designations issued in the draft NMFN map for their states, including any modal specific issues. We believe that they are best positioned to address the specific transportation needs in their jurisdictions.”

February 21, 2025. The National Academies for Sciences, Engineering and Medicine issued a National Cooperative Highway Research Program (NCHRP) report entitled, “[Guide for Truck Parking Information Management Systems](#)^l.” Recent studies of truck parking demand and capacity constraints reflect a consensus that truck parking demand exceeds the available supply in many public rest areas and private truck stops nationwide. The report provides information on systems that help address the need to provide safer parking options for commercial vehicle operators and reduce the time they take to search for parking through the collection and dissemination of real-time parking availability using a variety of technologies. Download a free Pdf of the report [here](#)^{li}.

UPCOMING CONGRESSIONAL CALENDAR – APRIL

April						
Sun.	Mon.	Tues.	Wed.	Thurs.	Fri.	Sat.
		1	2	3	4	5
6	7	8	9	10	11	12 Passover (begins)
13	14	15	16	17	18 Good Friday	19
20 Easter, Passover (ends)	21	22	23	24	25	26
27	28	29	30			

Senate only in session

Both chambers in session

House only in session

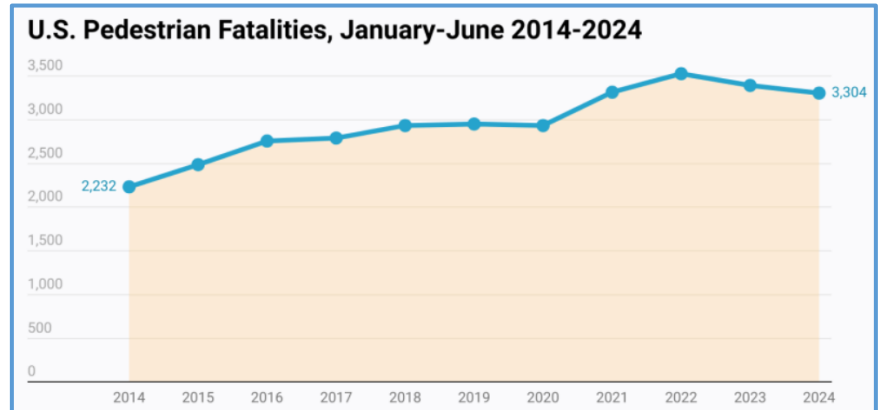
UPCOMING DEADLINES/EVENTS

2025

FY 2025	Transit Training Schedule ;
March 11	NEXTGEN Freight Rail (Chicago, IL);
March ??	US DOT's 5th Annual Women's Small Business Transportation Summit;
March 9-11	NHTSA Lifesavers Conference (Long Beach, CA);
March 16-18	APTA Legal Affairs Seminar (Phoenix, AZ);
March 17-20	AASHTO Re:source 2025 TechEx Conference (Bellevue, WA);
March 18-20	18th Annual FTA Drug and Alcohol Conference (Reg. begins in Feb. - Kansas City, MO);
March 21-23	APTA Transit CEOs Seminar (San Antonio, TX);
March 21-23	APTA Transit CEOs Seminar (San Antonio, TX);
April 4-8	APTA Mobility Conference (Austin, TX);
April 4-8	APTA International Bus Rodeo (Austin, TX);
May 6-8	2025 ARTBA Federal Issues Program and TCC Fly-In (Washington, D.C.);
May 12-15	AASHTO Spring Meeting (Hartford, CT);
May 16-17	NCSL (Nat'l. Conf. State Legislatures) Executive Committee Meeting (San Antonio, TX);
May 18-20	APTA Legislative Conference (Washington, D.C.);
June 19-22	US Conference of Mayors – Summer Meeting (Tampa, FL);
June 29-July 2	APTA Rail Conference (San Francisco, CA);
July 14-15	12 th Annual Nat'l. Workshop for State/Local Transportation Advocates (Wash., D.C.);
July 15-17	ARTBA 37 th Annual Public-Private Partnerships Conference (Washington, D.C.);
August 3-7	NCSL Legislative Summit (Boston, MA);
August 23-27	Governors Highway Safety Association 2025 Annual Meeting (Pittsburgh, PA);
November 17-20	AASHTO Annual Meeting (Salt Lake City, UT).

SCUTTLEBUTT/ICYMI

March 5, 2025. The Governors Highway Safety Association (GHSA) [announced](#)^{lii} (and [here](#)^{liii}) that Drivers killed 3,304 people walking in the United States in the first half of 2024 (an average of 18 deaths every day), down 2.6 percent from the year before, according to new analysis [\(Pedestrian Traffic Fatalities by State: January - June 2024 Preliminary Data](#)^{liv}), but 48 percent higher than a decade ago at (2,232). Between the first half of 2014 and 2024, pedestrian deaths have risen at a



rate almost seven times faster than population growth. At the state level, this latest GHSA report indicates that pedestrian fatalities decreased in 22 states. Twenty-three states and the District of Columbia (D.C.) experienced increases, while the numbers were unchanged in five states. Seven states reported two consecutive decreases in pedestrian fatalities for the first half of the year, while four have experienced two straight increases. GHSA will publish a second, comprehensive Spotlight report later this year.

March 1, 2025. The California High-speed Rail Authority submitted their 71-page [California High-Speed Rail Authority 2025 Project Update Report](#)^{lv} to the California legislature. The report fulfills the Authority's requirement to update the California Legislature biennially on the development and implementation of intercity high-speed rail service. The Authority is undergoing a comprehensive effort to update its design criteria, scope, cost, procurement strategy, ridership, and schedule.

Those updates will be submitted to the Legislature later this year. The Authority’s mission is to deliver an electrified high-speed rail system that will carry passengers between San Francisco and the Los Angeles area in under three hours. See nearby map of the High-Speed Rail Network.

February 28, 2025. PoliticoPro is reporting that US DOT will no longer require amendments to state transportation funding plans (STIPs) to be reviewed in Washington before they're approved. The requirement was rescinded after it sparked concerns that some payments for roads, bridges and transit would be delayed or even halted due to policy differences. State transportation departments learned of the reversal February 28 through an email from Joung Lee, deputy director and chief policy officer for the American Association of State Highway and Transportation Officials (AASHTO).



February 26, 2025. In a [letter](#)^{lvi} ARTBA and 25 other national associations and labor unions called on Congress to pass a national electric vehicle (EV) user fee and dedicate the resources to the Highway Trust Fund. The letter states, “improvements to vehicle efficiency and the influx of hybrid and electric vehicles have resulted in a system where all users of the system are not treated fairly. Instead, some users pay for the maintenance of the system, while other users pay less or nothing at all. At the same time, user fee revenue has not met system needs.”



Addendum A. – Selected Transportation Committee Leadership “Cheat Sheet.”

 <small>TAL GINSBERG & ASSOCIATES, LLC</small>		HOUSE/SENATE Leadership of Transportation-Related Committees of the 119th Congress (1st Session)			
As of 2/22/2025		(Selected Committee Assignments)			
House Committees (Republican Majority)	Chairman/Chairwoman		Ranking Member		
APPROPRIATIONS	Tom Cole	R-OK (Σ)	Rosa DeLauro	D-CT	Selected House Republican (Majority) Leadership
Sub. on Commerce, Justice and Science	Hal Rogers	R-KY	Grace Meng	D-NY	Mike Johnson House Speaker R-LA
Sub. on Energy & Water Development	Chuck Fleischmann	R-TN	Marcy Kaptur	D-OH	Steve Scalise Majority Leader R-LA
Sub. on Homeland Security	Mark Amodei	R-NV	Lauren Underwood	D-IL	Tom Emmer Majority Whip R-MN
Sub. on Transportation/HUD	Steve Womack	R-AR	James Clyburn	D-SC	Lisa McClain Conference Chairman R-MI
Sub. on Interior, Environment & Related Agencies	Mike Simpson	R-ID	Chellie Pingree	D-ME	Kevin Hern Policy Committee Chairman R-OK
					Richard Hudson Nat'l. Rep. Cong. Comm. Chair R-NC
					Blake Moore Conference Vice-Chairman R-UT
BUDGET	Jodey Arrington	R-TX	Brendan Boyle	D-PA	
ENERGY AND COMMERCE	Brett Guthrie	R-KY	Frank Pallone	D-NJ	
Sub. on Energy	Bob Latta	R-OH	Kathy Castor	D-FL	
Sub. on Environment	Morgan Griffith	R-VA	Paul Tonko	D-NY	
FINANCIAL SERVICES	French Hill	R-AR	Maxine Waters	D-CA	
HOMELAND SECURITY	Mark Green	R-TN	Bennie Thompson	D-MS	
Sub. on Emergency Management and Technology	Dale Strong	R-AL	Tim Kennedy	D-NY	
Sub. on Transportation and Maritime Security	Carlos Gimenez	R-FL	LaMonica McIver	D-NJ	
NATURAL RESOURCES	Bruce Westerman	R-AR	Jared Huffman	D-CA	
Sub. on Water, Wildlife and Fisheries	Harriet Hageman	R-WY	Val Hoyle	D-OR	
TRANSPORTATION AND INFRASTRUCTURE	Sam Graves	R-MO (Ω)	Rick Larsen	D-WA	Selected House Democratic (Minority) Leadership
Sub. on Aviation	Troy Nehls	R-TX	Steve Cohen	D-TN	Hakeem Jeffries Minority Leader D-NY
Sub. on Coast Guard/Maritime Transportation	Mike Ezell	R-MS	Salud Carbajal	D-CA	Katherine Clark Minority Whip D-MA
Sub. on Highway/Transit	David Rouzer	R-NC	Elanor Holmes Norton	D-DC	Pete Aguilar Caucus Chairman D-CA
Sub. on Railroads/Pipelines/Hazardous Materials	Daniel Webster	R-FL	Dina Titus	D-NV	Ted Lieu Caucus Vice-Chairman D-CA
Sub. on Water Resources/Environment	Mike Collins	R-GA	Frederica Wilson	D-FL	Joe Neguse Assistant Leader D-CO
WAYS AND MEANS	Jason Smith	R-MO	Richard Neal	R-MA	Debbie Dingell Policy/Comm. Chair D-MI
(Σ) Rep. Mario Diaz-Balart (R-FL) will serve as the Committee's Vice Chairman for the 119th Congress.					
(Ω) Rep. Rick Crawford (R-AR) will serve as the Committee's Vice Chairman for the 119th Congress.					
Senate Committees (Republican Majority)	Chairman/Chairwoman		Ranking Member		
APPROPRIATIONS	Susan Collins	R-ME	Patty Murray	D-WA	Selected Senate Republican (Majority) Leadership
Sub. on Transportation/HUD	Cindy Hyde-Smith	R-MS	Kirsten Gillibrand	D-NY	John Thune Majority R-SD
Sub. on Homeland Security	Katie Britt	R-AL	Chris Murphy	D-CT	John Barrasso Majority Whip R-WY
Sub. on Energy & Water Development	John Kennedy	R-LA	Patty Murray	D-WA	Tom Cotton GOP Conference Chair R-AR
Sub. on Commerce, Justice, Science	Jerry Moran	R-KS	Chris Van Hollen	D-MD	Shelley Moore GOP Policy Committee Chair R-WV
Sub. on Interior, Environment & Related Agencies	Lisa Murkowski	R-AK	Jeff Merkley	D-OR	James Lankford Vice Chair, GOP Policy Comm. R-OK
					Tim Scott GOP Senatorial Comm. Chair R-SC
BANKING, HOUSING AND URBAN AFFAIRS	Tim Scott	R-SC	Elizabeth Warren	D-MA	
Sub. on Housing, Transportation & Community Development	Katie Britt	R-AK	Tina Smith	D-MN	Senate Presiding Officials
					J.D. Vance President of the Senate Vice-Pres.
					Chuck Grassley Senate Pres. Pro Tempore R-IA
BUDGET	Lindsey Graham	R-SC	Jeff Merkley	D-OR	
COMMERCE, SCIENCE AND TRANSPORTATION	Ted Cruz	R-TX	Maria Cantwell	D-WA	
Sub. on Aviation Safety, Operations and Innovation	Jerry Moran	R-KS	Tammy Duckworth	D-IL	
Sub. on Surface Transportation, Freight, Pipelines, & Safety	Todd Young	R-IN	Gary Peters	D-MI	
Sub. on Coast Guard, Maritime & Fisheries	Dan Sullivan	R-AK	Lisa Rochester	D-DE	
ENERGY AND NATURAL RESOURCES	Mike Lee	R-UT	Martin Heinrich	D-NM	
Sub. on Energy	Dave McCormick	R-PA	Ruben Gallego	D-AZ	
Sub. on Water and Power	John Hoeven	R-ND	Ron Wyden	D-OR	
ENVIRONMENT AND PUBLIC WORKS	Shelley Moore Capito	R-WV	Sheldon Whitehouse	D-RI	Selected Senate Democratic (Minority) Leadership
Sub. on Transportation and Infrastructure	Kevin Cramer	R-ND	Angela Alsobrooks	D-MD	Chuck Schumer Minority Leader/Conf. Chair D-NY
Sub. on Fisheries, Wildlife, and Water	Pete Ricketts	R-NB	Adam Schiff	D-CA	Dick Durbin Minority Whip D-IL
					Amy Klobuchar Chair of Steering/Policy D-MN
					Cory Booker Chair Strategic D-NJ
FINANCE	Michael Crapo	R-ID	Ron Wyden	D-OR	Elizabeth Warren Vice-Chair of Conference D-MA
					Mark Warner Vice-Chair of Conference D-VA
HOMELAND SECURITY & GOVERNMENT AFFAIRS	Rand Paul	R-KY	Gary Peters	D-MI	Bernie Sanders Chair of Outreach I-VT

Addendum B. – Calendar Year NOFO/AWARDS SCORECARD. An Excel spreadsheet with “hot-links” is available from TG&A upon request, as are previous year calendars.

<div> <div>TG&A</div> <div> SELECTED TRANSPORTATION NOTICE OF FUNDING OPPORTUNITIES (NOFOs) &/OR AWARDS (TG&A SCORECARD for CY 2025) </div> </div>										
3/12/2025		TYPE	NOFO		NOFO \$s	APPLICATION	NOFO \$			
DEPT/AGENCY	NOFO TITLE	(NOFO / AWARD)	ISSUANCE DATE	NOFO URL	MADE AVAILABLE	DEADLINE	AWARDS	AWARDS URL	AWARDED - DATE	COMMENTS
USDA	FY 2025 Rural Transportation Systems Grant Program	NOFO	1/6/2025	NOFO URL	750,000	4/7/2025	TBD	TBD	TBD	
ARMY CORPS										
DOE										
EPA										
FAA	FY 2025 Aircraft Pilots Workforce Development Grant Program	NOFO	1/7/2025	NOFO URL	9,000,000	2/5/2025	TBD	TBD	TBD	
	FY 2025 Aviation Maintenance Technical Workers Workforce Development Pgm.	NOFO	1/7/2025	NOFO URL	9,000,000	2/5/2025	TBD	TBD	TBD	
FHWA	FY 2023 Active Transportation Infrastructure Investment Program (ATIIIP)	NOFO/AWARD	3/19/2024	NOFO URL	44,550,000	6/17/2024	44,500,000	AWARD URL	1/7/2025	List of Awardees
	FY 2024 – 2026 Garrett A. Morgan Technology/Transportation Education Pgm.	NOFO	1/7/2025	NOFO URL	300,000	1/10/2025	TBD	TBD	TBD	
	Charging and Fueling Infrastructure Discretionary Grant Opportunity (Round 2) Pgm.	NOFO/AWARD	5/30/2024	NOFO URL	1,321,200,000	9/11/2024	635,000,000	AWARD URL	1/10/2025	List of Awardees
	FY 2024 Competitive Highway Bridge Program	NOFO	1/14/2025	NOFO URL	250,000,000	3/13/2025	TBD	TBD	TBD	
	FY 2025 Innovation Management Pgm. (AIM)	NOFO	1/15/2025	NOFO URL	1,800,000	2/3/2025	TBD	TBD	TBD	
FRA	FY 2025 Supplemental State-Amtrak Intercity Passenger Rail Committee	NOFO	12/31/2024	NOFO URL	9,000,000	1/9/2025	TBD	TBD	TBD	NNEPRA is the only eligible entity.
	FY 2023-2024 Railroad Crossing Elimination Program (RCE)	NOFO/AWARD	7/9/2024	NOFO URL	1,148,809,580	9/23/2024	1,100,000,000	AWARD URL	1/10/2025	List of Awardees
	FY 2021-2024 Restoration and Enhancement Grant Program	NOFO/AWARD	7/12/2024	NOFO URL	153,845,680	9/30/2024	146,000,000	AWARD URL	1/10/2025	List of Awardees
DEPT. OF LABOR										
FTA										
MARAD	FY 2025 Port Infrastructure Development Program (PIDP)	NOFO	1/31/2025	NOFO URL	450,000,000	4/30/2025	TBD	TBD	TBD	
NHTSA / FMCSA	FY 2025 High Priority Program-Commercial Motor Vehicle (HP-CMV)	NOFO	1/8/2025	NOFO URL	46,600,000	3/7/2025	TBD	TBD	TBD	
	FY25 High Priority Program – Innovative Technology Deployment (HP-ITD)	NOFO	1/8/2025	NOFO URL	40,000,000	3/7/2025	TBD	TBD	TBD	
OPERATION LIFESAVER										
DHS / FEMA	FY 2024 Building Resilient Infrastructure and Communities (BRIC) Program	NOFO	1/7/2025	NOFO URL	750,000,000	4/18/2025	TBD	TBD	TBD	
	FY 2024 Flood Mitigation Assistance Program	NOFO	1/7/2025	NOFO URL	600,000,000	4/18/2025	TBD	TBD	TBD	
US DOT	FY 2024-FY 2026 Reconnecting Communities Pilot (RCP) Program	NOFO/AWARD	7/3/2024	NOFO URL	607,000,000	9/30/2024	544,000,000	AWARD URL	1/10/2025	List of Awardees
	FY 2025/2026 MPDG - Rural Surface Transportation Grant Program (Rural)	NOFO/AWARD	3/26/2024	NOFO URL	780,000,000	5/6/2024	785,000,000	AWARD URL	1/10/2025	List of Awardees
	FY 2025 Rebuilding American Infrastructure w/Sustainability/Equity Grant Pgm.-RAISE	NOFO	11/1/2024	NOFO URL	1,500,000,000	N/A	N/A	N/A	N/A	
	Round 1:	NOFO/AWARD				12/2/2024	1,320,000,000	AWARD URL	1/10/2025	List of Awardees
	Round 2:					1/30/2025	TBD	TBD	TBD	2 Rounds to utilize the \$1.5 b. pot.
	FY 2024 Rural and Tribal Assistance Pilot Program (RTA) - US DOT	NOFO	12/18/2024	NOFO URL	27,000,000	4/17/2025	TBA	TBD	TBD	

Endnotes:

- ⁱ <https://www.federalregister.gov/presidential-documents/executive-orders/donald-trump/2025>
- ⁱⁱ <https://www.mayerbrown.com/en/insights/publications/2025/02/updates-and-summary-of-the-evolving-executive-federal-funding-freeze>
- ⁱⁱⁱ <https://www.wsj.com/politics/policy/the-trump-tracker-what-the-president-has-done-so-far-a30c92e2?mod=djemCapitalJournalDaybreak>
- ^{iv} https://kdhnews.com/news/politics/transcript-of-president-donald-trump-s-speech-to-a-joint-session-of-congress/article_e8d5203d-5676-5228-9c0d-ee2c75ebbe03.html
- ^v <https://www.whitehouse.gov/presidential-actions/2025/01/cabinet-and-cabinet-level-appointments/>
- ^{vi} <https://www.whitehouse.gov/presidential-actions/2025/01/sub-cabinet-appointments/>
- ^{vii} https://www.senate.gov/pagelayout/legislative/one_item_and_teasers/nom_conf.htm
- ^{viii} <https://www.commerce.senate.gov/nominations-details>
- ^{ix} <https://www.fmcsa.dot.gov/newsroom/us-transportation-department-announces-adrienne-camire-acting-administrator-federal-motor>
- ^x <https://www.congress.gov/119/bills/hr1968/BILLS-119hr1968ih.pdf>
- ^{xi} <https://clerk.house.gov/Members#Vacancies>
- ^{xii} <https://docs.house.gov/billsthisweek/20241216/ARA%2012.20.pdf>
- ^{xiii} <https://appropriations.house.gov/sites/evo-subsites/republicans-appropriations.house.gov/files/evo-media-document/fy25-charge-and-response.pdf>
- ^{xiv} <https://appropriations.house.gov/news/press-releases/committee-releases-bill-keep-government-open-working-american-people>
- ^{xv} <https://democraticleader.house.gov/media/press-releases/joint-leadership-letter-partisan-continuing-resolution>
- ^{xvi} <https://www.congress.gov/119/bills/sconres7/BILLS-119sconres7es.pdf>
- ^{xvii} https://www.senate.gov/legislative/LIS/roll_call_votes/vote1191/vote_119_1_00087.htm
- ^{xviii} <https://www.crfb.org/blogs/whats-senate-budget-committees-budget-resolution>
- ^{xix} <https://www.budget.senate.gov/chairman/newsroom/press/chairman-graham-unveils-fy-2025-budget-resolution-to-secure-the-border-revitalize-our-military-unleash-american-energy-production-and-begin-the-process-of-restoring-fiscal-sanity>
- ^{xx} <https://docs.house.gov/meetings/BU/BU00/20250213/117894/BILLS-119HConRes14ih.pdf>
- ^{xxi} <https://www.govinfo.gov/content/pkg/CRPT-119hrpt4/pdf/CRPT-119hrpt4.pdf>
- ^{xxii} <https://docs.house.gov/Committee/Calendar/ByEvent.aspx?EventID=117894>
- ^{xxiii} <https://www.cbpp.org/research/federal-budget/under-house-budget-plan-debt-limit-would-likely-be-reached-by-fall-2026>
- ^{xxiv} <https://docs.house.gov/Committee/Calendar/ByEvent.aspx?EventID=117894>
- ^{xxv} <https://www.congress.gov/event/119th-congress/house-event/117894>
- ^{xxvi} <https://www.crfb.org/blogs/taking-closer-look-house-budgets-reconciliation-instructions>
- ^{xxvii} <https://www.americanactionforum.org/insight/the-fy-2025-budget-resolutions-comparing-the-house-and-senate/>
- ^{xxviii} <https://www.congress.gov/118/bills/hr9028/BILLS-118hr9028rh.pdf>
- ^{xxix} <https://www.congress.gov/118/crpt/hrpt584/CRPT-118hrpt584.pdf>
- ^{xxx} <https://appropriations.house.gov/sites/evo-subsites/appropriations.house.gov/files/evo-media-document/fy25-thud-cpf-table.pdf>
- ^{xxxi} <https://www.appropriations.senate.gov/imo/media/doc/FY25%20THUD%20Senate%20Bill.PDF>
- ^{xxxii} <https://www.appropriations.senate.gov/imo/media/doc/FY25%20THUD%20Senate%20Report.pdf>
- ^{xxxiii} <https://www.appropriations.senate.gov/imo/media/doc/FY25%20THUD%20Senate%20CDS.pdf>
- ^{xxxiv} <https://www.congress.gov/crs-product/R48176>
- ^{xxxv} <https://www.fiscal.treasury.gov/files/reports-statements/mts/mts0225.pdf>
- ^{xxxvi} <https://fiscaldata.treasury.gov/datasets/debt-to-the-penny/debt-to-the-penny>
- ^{xxxvii} <https://www.cbo.gov/system/files/2025-03/91196-MBR.pdf>
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- ^{xxxix} https://www.artba.org/wp-content/uploads/2025/03/Government-Shutdown-Impacts-3-25.pdf?mc_cid=add2edc319&mc_eid=5569c7262e&mc_cid=add2edc319&mc_eid=5569c7262e
- ^{xl} <https://transportation.org/policy/wp-content/uploads/sites/56/2025/03/AASHTO-Letter-to-Congress-on-FY-2025-Appropriations-2025-03-05-FINAL.pdf>
- ^{xli} <https://www.whitehouse.gov/presidential-actions/2025/01/regulatory-freeze-pending-review/>
- ^{xlii} https://public-inspection.federalregister.gov/2025-03014.pdf?utm_campaign=pi+subscription+mailing+list&utm_medium=email&utm_source=federalregister.gov
- ^{xliii} <https://ceq.doe.gov/docs/ceq-regulations-and-guidance/CEQ-Memo-Implementation-of-NEPA-02.19.2025.pdf>
- ^{xliv} https://www.jdsupra.com/legalnews/president-trump-moves-to-repeal-nepa-3405082/?origin=CEG&utm_source=CEG&utm_medium=email&utm_campaign=CustomEmailDigest&utm_term=jds-article&utm_content=article-link
- ^{xliv} <https://www.transportation.gov/briefing-room/us-transportation-secretary-sean-p-duffy-rescinds-memos-issued-biden-administration>
- ^{xlvi} <https://www.dhs.gov/news/2025/03/07/dhs-ends-collective-bargaining-tsas-transportation-security-officers-enhancing>
- ^{xlvii} <https://transportation.org/policy/wp-content/uploads/sites/56/2025/03/AASHTO-Letter-to-USDOT-on-Program-Interruptions-2025-03-04-FINAL.pdf>
- ^{xlviii} <https://www.cbo.gov/system/files/2025-02/61186-Climate-GDP.pdf>
- ^{xlix} <https://transportation.org/policy/wp-content/uploads/sites/56/2025/02/AASHTO-Letter-to-USDOT-on-NMFN-2025-02-25-FINAL.pdf>
- ^l <https://nap.nationalacademies.org/read/28757/chapter/1#vii>
- ^{li} <https://nap.nationalacademies.org/catalog/28757/guide-for-truck-parking-information-management-systems>
- ^{lii} <https://www.ghsa.org/news/early-2024-us-pedestrian-fatalities-48-decade-ago>

Endnotes continued:

- liii <https://ghsa.org/resource-hub/pedestrian-traffic-fatalities-january-june-2024>
- liiv https://ghsa.org/sites/default/files/2025-03/GHSA%20Pedestrian%20Traffic%20Fatalities%20by%20State%20%28January-June%202024%29_0.pdf
- lv <https://hsr.ca.gov/wp-content/uploads/2025/03/2025-Project-Update-Report-FINAL-030125-A11Y.pdf>
- lvi <https://www.artba.org/wp-content/uploads/2025/02/EV-Fee-Group-Letter-1.pdf>

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